

<b>MEDIUM TERM FINANCIAL STRATEGY</b>	<b>Appendix I Revenue Forecasts : FG -10%</b>			
<b>2011/12 TO 2014/15</b>				
<b>FINANCIAL FORECAST</b>				
	<b>2011/12</b>	<b>2012/13</b>	<b>2013/14</b>	<b>2014/15</b>
	<b>Revised</b>	<b>Forecast</b>	<b>Forecast</b>	<b>Forecast</b>
Net Service Expenditure	10,245,470			
Net Budget Requirement		8,959,528	9,794,410	10,506,941
Movements identified in Budget Monitoring				
Zero pay award 2011 and increments not paid	-213,060			
Carry Forwards from 2010/11	125,880	-125,880		
NHB	-349,760	349,740		
Elections	-25,000	25,000		
Reduced Council Tax Subsidy	10,000	-10,000		
Additional Recovery of overpaid HB	-170,000			
Countryside management reduced income	10,000			
Waste Business Improvement additional Income	-20,000	20,000		
Recycling Savings	-170,000	170,000		
Refuse Savings	-15,000	15,000		
Planning Fee income greater than anticipated	-90,000	90,000		
Florence House Rent - 6 months	-22,500			
ICT Savings	-31,500	31,500		
Ill health Retirement insurance Saving	-26,880			
Employees	-254,480	134,270		
Additiomnal Employee Savings	-40,000			
Subscriptions (Prospect Leics)	-23,000	23,000		
Grounds Maintenance Additional Income	-16,000	16,000		
Building Control Income	-34,000	34,000		
Earl Shilton & Barwell SUE	-195,000	195,000		
Other under £10k	-49,982	49,982		
Approved Supplementary Budgets	86,900			
New Homes Bonus to Parishes	87,440			
Travel Review	-35,000	35,000		
Travel Review buy out payment	60,000	-60,000		
Increase to low paid	42,000	-42,000		
MRP Adjustment	73,000			
	8,959,528	9,910,140	9,794,410	10,506,941
Inflationary increases (see attached) Costs		205,034	193,887	297,310

Inflationary increases (see attached) Fees and Charges		-86,410	-51,106	-52,128
Pensions Increase		70,000	70,000	
Impact of 2012/13 Savings		-201,290		
Impact of 2013/14 Savings			-191,190	
Additional savings identified in budget process 2012/13 net of growth		-187,021		
Hinckley Hub		172,780	301,770	-19860
Greenfields		-12,000		
Atkins		-32,000	-5,000	-11000
Car parks			38,000	10000
Refuse and recycling		-212,460		
Florence House rent		-22500	22500	
Planning & Building Control Income		-17,000	-15,000	-15000
New Homes Bonus to Parishes 2012/13		90,388	42,840	71694
Travel Review		-147,950		
LDF		194,000	-2,000	
Loss of Council Tax Benefit subsidy			370,000	
DC Secondment		22,770	-22,770	
Capital Financing - MRP		45,000	1,600	23640
Capital Financing - Interest - payable net		17,990	-41,000	-122580
Capital Financing - Interest - receivable receipts		-15,060	0	-34940
<b>NET Borough Budget Requirement</b>	8,959,528	9,794,410	10,506,941	10,654,078
Transfer to Pension Reserve	115,470	119,030	28,830	0
Contribution to Reserves	687000	592720	137720	69720
Contribution from Reserves	-534,730	-228,270	-823,500	-620000
<b>Contribution to/( from) Balances</b>	<b>449,762</b>	<b>-452,616</b>	<b>-371,228</b>	<b>-691,776</b>
<b>NET BUDGET/FORECAST EXPENDITURE</b>	<b>9,677,030</b>	<b>9,825,274</b>	<b>9,478,764</b>	<b>9,412,022</b>
<b>% Increase in Net Budget Forecast/Expenditure</b>	<b>-12.19%</b>	<b>1.53%</b>	<b>-3.53%</b>	<b>-0.70%</b>
	<b>2011/12</b>	<b>2012/13</b>	<b>2013/14</b>	<b>2014/15</b>
	<b>Revised</b>	Forecast	Forecast	Forecast
	£	£	£	£
	9,677,030	9,825,274	9,478,764	9,412,022
Formula Grant	6077697	5372466	4835219	4351697
Freeze Grant		105820		
New Homes Bonus 2011/12		349740	349740	349740
New Homes Bonus 2012/13		361530	361530	361530
New Homes Bonus 2013/14			342720	342720
New Homes Bonus 2014/15				573552
Discount for uncertainty @50%			-171360	-458140

Collection Fund Surplus	15,000	20,000	20,000	20000
<b>Council Tax Income</b>	<b>3,584,333</b>	<b>3,615,718</b>	<b>3,740,914</b>	<b>3,870,922</b>
Estimated Tax base	37352	37671	38029	38391
<b>Estimated Band D Council Tax</b>	<b>£95.97</b>	<b>£95.97</b>	<b>£98.37</b>	<b>£100.83</b>
<b>Year on Year Increase in Council Tax</b>				
<b>(i) Amount</b>	<b>£0.01</b>	<b>£0.00</b>	<b>£2.40</b>	<b>£2.46</b>
<b>(ii) Percentage</b>	<b>0.01%</b>	<b>0.00%</b>	<b>2.50%</b>	<b>2.50%</b>
<b>SPECIAL EXPENSES</b>				
<b>Net Budget Requirement B/Fwd</b>	<b>530970</b>	<b>549500</b>	<b>616600</b>	<b>624087</b>
<b>Inflationary increase</b>		<b>0</b>	<b>7487</b>	<b>11481</b>
<b>Contribution to from Reserves</b>	<b>55160</b>	<b>118560</b>		
<b>Contribution to/(from) Balances</b>	<b>25900</b>	<b>-57600</b>		
<b>NET BUDGET/FORECAST EXPENDITURE-Special Expenses</b>	<b>612030</b>	<b>610460</b>	<b>624087</b>	<b>635568</b>
Estimated Taxbase	37352.4	37671	38029	38391
<b>Special Expenses Council Tax</b>	<b>16.39</b>	<b>16.21</b>	<b>16.41</b>	<b>16.56</b>
<b>Year on year increase in Special Expenses Council Tax</b>				
<b>(i) Amount</b>	<b>0.00</b>	<b>-0.18</b>	<b>0.21</b>	<b>0.01</b>
<b>(ii) Percentage</b>	<b>-0.03%</b>	<b>-1.10%</b>	<b>1.27%</b>	<b>0.88%</b>
<b>Total Net Budget Requirement</b>	<b>10289060</b>	<b>10435734</b>	<b>10102851</b>	<b>10047590</b>
<b>% increase in Total Net Budget Requirement</b>	<b>-5.89%</b>	<b>1.43%</b>	<b>-3.19%</b>	<b>-0.55%</b>
Taxbase	37352	37671	38029	38391
<b>Council Wide Increase in Council Tax</b>	<b>£112.35</b>	<b>£112.19</b>	<b>£114.78</b>	<b>£117.38</b>
<b>Percentage Increase</b>	<b>0.00%</b>	<b>-0.14%</b>	<b>2.31%</b>	<b>2.27%</b>
	<b>Assumptions</b>			
		<b>Inflation rate (separate calculation)</b>		
			<i>Increase in Formula Grant</i>	
			2013/14	-10.00%
			2014/15	-10.00%
			% increase in tax base	
			All years	0.95%

<b>MEDIUM TERM FINANCIAL STRATEGY</b>	<b>Appendix I Revenue Forecasts : FG -5%</b>			
<b>2011/12 TO 2014/15</b>				
<b>FINANCIAL FORECAST</b>				
	<b>2011/12</b>	<b>2012/13</b>	<b>2013/14</b>	<b>2014/15</b>
	<b>Revised</b>	<b>Forecast</b>	<b>Forecast</b>	<b>Forecast</b>
Net Service Expenditure	10,245,470			
Net Budget Requirement		8,959,528	9,794,410	10,506,941
Movements identified in Budget Monitoring				
Zero pay award 2011and increments not paid	-213,060			
Carry Forwards from 2010/11	125880	-125880		
NHB	-349,760	349,740		
Elections	-25,000	25,000		
Reduced Council Tax Subsidy	10,000	-10,000		
Additional Recovery of overpaid HB	-170,000			
Countryside management reduced income	10,000			
Waste Business Improvement additional Income	-20,000	20,000		
Recycling Savings	-170,000	170,000		
Refuse Savings	-15,000	15,000		
Planning Fee income greater than anticipated	-90,000	90,000		
Florence House Rent - 6 months	-22,500			
ICT Savings	-31,500	31,500		
Ill health Retirement insurance Saving	-26,880			
Employees	-254,480	134,270		
Additiomnal Employee Savings	-40,000			
Subscriptions (Prospect Leics)	-23,000	23,000		
Grounds Maintenance Additional Income	-16,000	16,000		
Building Control Income	-34,000	34,000		
Earl Shilton & Barwell SUE	-195,000	195,000		
Other under £10k	-49,982	49,982		
Approved Supplementary Budgets	86,900			
New Homes Bonus to Parishes	87,440			
Travel Review	-35,000	35,000		
Travel Review buy out payment	60,000	-60,000		
Increase to low paid	42,000	-42,000		
MRP Adjustment	73,000			
	8,959,528	9,910,140	9,794,410	10,506,941
Inflationary increases (see attached) Costs		205,034	193,887	297,310

Inflationary increases (see attached) Fees and Charges		-86,410	-51,106	-52,128
Pensions Increase		70,000	70,000	
Impact of 2012/13 Savings		-201,290		
Impact of 2013/14 Savings			-191,190	
Additional savings identified in budget process 2012/13 net of growth		-187,021		
Hinckley Hub		172,780	301,770	-19860
Greenfields		-12,000		
Atkins		-32,000	-5,000	-11000
Car parks			38,000	10000
Refuse and recycling		-212,460		
Florence House rent		-22500	22500	
Planning & Building Control Income		-17,000	-15,000	-15000
New Homes Bonus to Parishes 2012/13		90,388	42,840	71694
Travel Review		-147,950		
LDF		194,000	-2,000	
Loss of Council Tax Benefit subsidy			370,000	
DC Secondment		22,770	-22,770	
Capital Financing - MRP		45,000	1,600	23640
Capital Financing - Interest - payable net		17,990	-41,000	-122580
Capital Financing - Interest - receivable receipts		-15,060	0	-34940
<b>NET Borough Budget Requirement</b>	8,959,528	9,794,410	10,506,941	10,654,078
Transfer to Pension Reserve	115,470	119,030	28,830	0
Contribution to Reserves	687000	592720	137720	69720
Contribution from Reserves	-534,730	-228,270	-823,500	-620000
<b>Contribution to/( from) Balances</b>	<b>449,762</b>	<b>-452,616</b>	<b>-102,604</b>	<b>-194,823</b>
<b>NET BUDGET/FORECAST EXPENDITURE</b>	<b>9,677,030</b>	<b>9,825,274</b>	<b>9,747,387</b>	<b>9,908,975</b>
<b>% Increase in Net Budget Forecast/Expenditure</b>	<b>-12.19%</b>	<b>1.53%</b>	<b>-0.79%</b>	<b>1.66%</b>
	<b>2011/12</b>	<b>2012/13</b>	<b>2013/14</b>	<b>2014/15</b>
	<b>Revised</b>	Forecast	Forecast	Forecast
	£	£	£	£
	9,677,030	9,825,274	9,747,387	9,908,975
Formula Grant	6077697	5372466	5103843	4848651
Freeze Grant		105820		
New Homes Bonus 2011/12		349740	349740	349740
New Homes Bonus 2012/13		361530	361530	361530
New Homes Bonus 2013/14			342720	342720
New Homes Bonus 2014/15				573552
Discount for uncertainty @50%			-171360	-458140

Collection Fund Surplus	15,000	20,000	20,000	20000
<b>Council Tax Income</b>	<b>3,584,333</b>	<b>3,615,718</b>	<b>3,740,914</b>	<b>3,870,922</b>
Estimated Tax base	37352	37671	38029	38391
<b>Estimated Band D Council Tax</b>	<b>£95.97</b>	<b>£95.97</b>	<b>£98.37</b>	<b>£100.83</b>
<b>Year on Year Increase in Council Tax</b>				
<b>(i) Amount</b>	<b>£0.01</b>	<b>£0.00</b>	<b>£2.40</b>	<b>£2.46</b>
<b>(ii) Percentage</b>	<b>0.01%</b>	<b>0.00%</b>	<b>2.50%</b>	<b>2.50%</b>
<b>SPECIAL EXPENSES</b>				
<b>Net Budget Requirement B/Fwd</b>	<b>530970</b>	<b>549500</b>	<b>616600</b>	<b>624087</b>
<b>Inflationary increase</b>		<b>0</b>	<b>7487</b>	<b>11481</b>
<b>Contribution to from Reserves</b>	<b>55160</b>	<b>118560</b>		
<b>Contribution to/(from) Balances</b>	<b>25900</b>	<b>-57600</b>		
<b>NET BUDGET/FORECAST EXPENDITURE-Special Expenses</b>	<b>612030</b>	<b>610460</b>	<b>624087</b>	<b>635568</b>
Estimated Taxbase	37352.4	37671	38029	38391
<b>Special Expenses Council Tax</b>	<b>16.39</b>	<b>16.21</b>	<b>16.41</b>	<b>16.56</b>
<b>Year on year increase in Special Expenses Council Tax</b>				
<b>(i) Amount</b>	<b>0.00</b>	<b>-0.18</b>	<b>0.21</b>	<b>0.01</b>
<b>(ii) Percentage</b>	<b>-0.03%</b>	<b>-1.10%</b>	<b>1.27%</b>	<b>0.88%</b>
<b>Total Net Budget Requirement</b>	<b>10289060</b>	<b>10435734</b>	<b>10371474</b>	<b>10544543</b>
<b>% increase in Total Net Budget Requirement</b>	<b>-5.89%</b>	<b>1.43%</b>	<b>-0.62%</b>	<b>1.67%</b>
Taxbase	37352	37671	38029	38391
<b>Council Wide Increase in Council Tax</b>	<b>£112.35</b>	<b>£112.19</b>	<b>£114.78</b>	<b>£117.38</b>
<b>Percentage Increase</b>	<b>0.00%</b>	<b>-0.14%</b>	<b>2.31%</b>	<b>2.27%</b>
	<b>Assumptions</b>			
		<b>Inflation rate (separate calculation)</b>		
			<i>Increase in Formula Grant</i>	
			2013/14	-5.00%
			2014/15	-5.00%
			% increase in tax base	
			All years	0.95%

<b>MEDIUM TERM FINANCIAL STRATEGY</b>	<b>Appendix I Revenue Forecasts : Standstill</b>			
<b>2011/12 TO 2014/15</b>				
<b>FINANCIAL FORECAST</b>				
	<b>2011/12</b>	<b>2012/13</b>	<b>2013/14</b>	<b>2014/15</b>
	<b>Revised</b>	<b>Forecast</b>	<b>Forecast</b>	<b>Forecast</b>
Net Service Expenditure	10,245,470			
Net Budget Requirement		8,959,528	9,794,410	10,506,941
Movements identified in Budget Monitoring				
Zero pay award 2011and increments not paid	-213,060			
Carry Forwards from 2010/11	125880	-125880		
NHB	-349,760	349,740		
Elections	-25,000	25,000		
Reduced Council Tax Subsidy	10,000	-10,000		
Additional Recovery of overpaid HB	-170,000			
Countryside management reduced income	10,000			
Waste Business Improvement additional Income	-20,000	20,000		
Recycling Savings	-170,000	170,000		
Refuse Savings	-15,000	15,000		
Planning Fee income greater than anticipated	-90,000	90,000		
Florence House Rent - 6 months	-22,500			
ICT Savings	-31,500	31,500		
Ill health Retirement insurance Saving	-26,880			
Employees	-254,480	134,270		
Additiomnal Employee Savings	-40,000			
Subscriptions (Prospect Leics)	-23,000	23,000		
Grounds Maintenance Additional Income	-16,000	16,000		
Building Control Income	-34,000	34,000		
Earl Shilton & Barwell SUE	-195,000	195,000		
Other under £10k	-49,982	49,982		
Approved Supplementary Budgets	86,900			
New Homes Bonus to Parishes	87,440			
Travel Review	-35,000	35,000		
Travel Review buy out payment	60,000	-60,000		
Increase to low paid	42,000	-42,000		
MRP Adjustment	73,000			

	8,959,528	9,910,140	9,794,410	10,506,941
Inflationary increases (see attached) Costs		205,034	193,887	297,310
Inflationary increases (see attached) Fees and Charges		-86,410	-51,106	-52,128
Pensions Increase 1%		70,000	70,000	
Impact of 2012/13 Savings(BOP for 2011/12)		-201,290		
Impact of 2013/14 Savings(BOP 2011/12)			-191,190	
Additional savings identified in budget process 2012/13 net of growth		-187,021		
Hinckley Hub		172,780	301,770	-19860
Greenfields		-12,000		
Atkins		-32,000	-5,000	-11000
Car parks			38,000	10000
Refuse and recycling		-212,460		
Florence House rent (second 6 months)		-22500	22500	
Planning & Building Control Income		-17,000	-15,000	-15000
New Homes Bonus to Parishes 2012/13		90,388	42,840	71694
travel review		-147,950		
LDF		194,000	-2,000	
Loss of Council Tax Benefit subsidy (50% of £740,000)			370,000	
DC Secondment		22,770	-22,770	
Capital Financing - MRP		45,000	1,600	23640
Capital Financing - Interest - payable net		17,990	-41,000	-122580
Capital Financing - Interest - receivable receipts		-15,060	0	-34940
<b>NET Borough Budget Requirement</b>	8,959,528	9,794,410	10,506,941	10,654,078
Transfer to Pension Reserve	115,470	119,030	28,830	0
Contribution to Reserves	803500	592720	137720	69720
Contribution from Reserves	-417,730	-228,270	-823,500	-620000
<b>Contribution to/( from) Balances</b>	<b>216,262</b>	<b>-452,616</b>	<b>166,019</b>	<b>328,993</b>
<b>NET BUDGET/FORECAST EXPENDITURE</b>	<b>9,677,030</b>	<b>9,825,274</b>	<b>10,016,010</b>	<b>10,432,790</b>
<b>% Increase in Net Budget Forecast/Expenditure</b>	<b>-12.19%</b>	<b>1.53%</b>	<b>1.94%</b>	<b>4.16%</b>
	<b>2011/12</b>	<b>2012/13</b>	<b>2013/14</b>	<b>2014/15</b>



	<b>Revised</b>	Forecast	Forecast	Forecast
	£	£	£	£
	9,677,030	9,825,274	10,016,010	10,432,790
Formula Grant	6077697	5372466	5372466	5372466
Freeze Grant		105820		
New Homes Bonus 2011/12		349740	349740	349740
New Homes Bonus 2012/13		361530	361530	361530
New Homes Bonus 2013/14			342720	342720
New Homes Bonus 2014/15				573552
<b>Discount for uncertainty @50%</b>			<b>-171360</b>	<b>-458140</b>
Collection Fund Surplus	15,000	20,000	20,000	20000
<b>Council Tax Income</b>	<b>3,584,333</b>	<b>3,615,718</b>	<b>3,740,914</b>	<b>3,870,922</b>
Estimated Tax base	37352	37671	38029	38391
<b>Estimated Band D Council Tax</b>	<b>£95.97</b>	<b>£95.97</b>	<b>£98.37</b>	<b>£100.83</b>
<b>Year on Year Increase in Council Tax</b>				
<b>(i) Amount</b>	<b>£0.01</b>	<b>£0.00</b>	<b>£2.40</b>	<b>£2.46</b>
<b>(ii) Percentage</b>	<b>0.01%</b>	<b>0.00%</b>	<b>2.50%</b>	<b>2.50%</b>
<b>SPECIAL EXPENSES</b>				
<b>Net Budget Requirement B/Fwd</b>	<b>530970</b>	<b>549500</b>	<b>616600</b>	<b>624087</b>
<b>Inflationary increase</b>		<b>0</b>	<b>7487</b>	<b>11481</b>
<b>Contribution to from Reserves</b>	<b>55160</b>	<b>118560</b>		
<b>Contribution to/(from) Balances</b>	<b>25900</b>	<b>-57600</b>		
<b>NET BUDGET/FORECAST EXPENDITURE-Special Exp</b>	<b>612030</b>	<b>610460</b>	<b>624087</b>	<b>635568</b>
Estimated Taxbase	37352.4	37671	38029	38391
<b>Special Expenses Council Tax</b>	<b>16.39</b>	<b>16.21</b>	<b>16.41</b>	<b>16.56</b>
<b>Year on year increase in Special Expenses Council Tax</b>				
<b>(i) Amount</b>	<b>0.00</b>	<b>-0.18</b>	<b>0.21</b>	<b>0.01</b>
<b>(ii) Percentage</b>	<b>-0.03%</b>	<b>-1.10%</b>	<b>1.27%</b>	<b>0.88%</b>
<b>Total Net Budget Requirement</b>	<b>10289060</b>	<b>10435734</b>	<b>10640098</b>	<b>11068358</b>
<b>% increase in Total Net Budget Requirement</b>	<b>-5.89%</b>	<b>1.43%</b>	<b>1.96%</b>	<b>4.02%</b>
Taxbase	37352	37671	38029	38391

<b>Council Wide Increase in Council Tax</b>	£112.35	£112.19	£114.78	£117.38
<b>Percentage Increase</b>	0.00%	-0.14%	2.31%	2.27%
	Assumptions			
		Inflation rate (separate calculation)		
			<i>Increase in Formula Grant</i>	
			2013/14	0.00%
			2014/15	0.00%
			% increase in tax base	
			All years	0.95%

**MEDIUM TERM FINANCIAL STRATEGY  
2011/12 TO 2014/15  
GENERAL FUND BALANCES AND RESERVES**

**Appendix II - Fund Balances and Reserves**

	<b>2011/12 Revised £000</b>	<b>2012/13 RSG at Standstill</b>	<b>2013/14 RSG at Standstill</b>	<b>2013/14 RSG at -5%</b>	<b>2013/14 RSG at -10%</b>	<b>2014/15 RSG at Standstill</b>	<b>2014/15 RSG at -5%</b>	<b>2014/15 RSG at -10%</b>
<b>Working Balances Position:</b>								
Opening Balances General Fund Balances 31st March 2011	1,933,000	2,175,162	1,664,946	1,664,946	1,664,946	1,830,965	1,562,342	1,293,718
Transfer to /(from)from Balances	242,162	-510,216	166,019	-102,604	-371,228	328,993	-194,823	-691,776
<b>Closing General Fund Balance 31st March</b>	<b>2,175,162</b>	<b>1,664,946</b>	<b>1,830,965</b>	<b>1,562,342</b>	<b>1,293,718</b>	<b>2,159,958</b>	<b>1,367,519</b>	<b>601,942</b>
Opening Balance Earmarked G F Reserves 31st March 2011	4,119,182	4,439,539	4,481,989	4,481,989	4,481,989	3,796,209	3,796,209	3,796,209
Additions to Reserves	858,660	711,280	137,720	137,720	137,720	69,720	69,720	69,720
Use of Reserves (from Appendix I)	-417,730	-228,270	-823,500	-823,500	-823,500	-620,000	-620,000	-620,000
Other	-120,573	-440,560						
<b>Closing Balance Earmarked GF Reserves 31st March</b>	<b>4,439,539</b>	<b>4,481,989</b>	<b>3,796,209</b>	<b>3,796,209</b>	<b>3,796,209</b>	<b>3,245,929</b>	<b>3,245,929</b>	<b>3,245,929</b>
<b>TOTAL G F BALANCES AND RESERVES</b>	<b>6,614,701</b>	<b>6,146,935</b>	<b>5,627,174</b>	<b>5,358,551</b>	<b>5,089,927</b>	<b>5,405,887</b>	<b>4,613,448</b>	<b>3,847,871</b>
<b>Balances and reserves movement</b>	<b>562,519</b>	<b>-467,766</b>	<b>-519,761</b>	<b>-788,384</b>	<b>-1,057,008</b>	<b>-221,287</b>	<b>-745,103</b>	<b>-1,242,056</b>
Reserves	320,357	42,450	-685,780	-685,780	-685,780	-550,280	-550,280	-550,280